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***Athlete branding and the attention economy: strategies for personal brand positioning and value creation in women's professional volleyball.***

*Athlete branding and the attention economy: personal brand positioning strategies and value generation in professional women's volleyball*

Athlete branding and attention saving: strategies for personal brand positioning and value generation in women's professional volleyball

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**Summary**

This article investigates the strategic management of personal branding in professional volleyball, analyzing how the "Attention Economy" reconfigures value creation for elite athletes. From an analytical perspective based on market data indicating a 20% annual growth in women's sports sponsorship, I examine the mechanisms for converting digital engagement into financial assets. I use Aaker's *Brand Equity* pillars to discuss the identity transition between the university system (NCAA) and global professionalism. The study demonstrates that career sustainability depends on a rigorous alignment between technical excellence and strategic image governance, which generates superior returns on investment (ROI) for the associated brands.

**Keywords:** Sports marketing. Branding. Volleyball. Market value. Attention economy.

**Abstract**

This article investigates the strategic management of personal branding in professional volleyball, analyzing how the "Attention Economy" reconfigures value generation for elite athletes. Drawing on market data showing 20% annual growth in women's sports sponsorship, I examine how to convert digital engagement into financial assets. I use Aaker's Brand Equity pillars to discuss the identity transition between the collegiate system (NCAA) and global professionalism. The study shows that career sustainability depends on a strong alignment between technical excellence and strategic image governance, which delivers superior returns on investment (ROI) for associated brands.

**Keywords:** Sports Marketing. Branding. Volleyball. Market Value—attention Economy.

**Introduction**

In my analysis of globalized sport, I observe that the athlete's identity has ceased to be...

a mere byproduct of performance to consolidate itself as a first-rate financial asset.

order. In contemporary women's volleyball, this transformation is driven by convergence

between technical precision and the ability to capture audiences on a transnational scale. Data from

Consulting firm *Deloitte* projects that global revenues from women's sports will surpass the mark of

US\$1 billion in 2024, a milestone that validates the need for professional image management.

public.

In this article, I propose a scientific investigation of branding strategies applied to

volleyball, exploring how the fundamentals of Strategic Marketing enable the structuring of

Narratives that enhance visibility and market value. From a theoretical perspective.

Using empirical methods, I investigate the mechanisms of converting social capital into economic returns. My

The focus is on demonstrating that the sustainability of a career in elite leagues depends on

An integrated plan that combines motor performance with personal brand governance.

technically sound, in line with the trend towards professionalization in the sector.

## 1. The Attention Economy and Brand Equity

When analyzing the current ecosystem of sports marketing, I consider human attention a resource.

Finite and with extremely high added value. The "Attention Economy," a concept popularized by Herbert

Simon posits that information saturation requires us to develop strategies for

differentiation that transcends statistical game results. In professional volleyball, I notice that

Mastering this dynamic allows one to occupy specific market niches and attract investors.

Study indicates that athletes with strong brand positioning attract sponsorships worth up to [amount missing].

150% higher than those of colleagues with the same technical level, but without a strategic presence.

I understand athlete *brand equity* from David Aaker's perspective, structured around loyalty,

Awareness, perceived quality, and brand associations. When the public narrative is

Consistent with the technical delivery, I note a reduction in uncertainty for the advertising investor, the

which consolidates the image as a safe haven for capital. In my research, I observe that the

The return on investment (ROI) in sports influencer campaigns is up to 30% more efficient.

than traditional marketing with generic celebrities. I define personal branding, therefore,

as a protective mechanism against the physical volatility inherent in our profession.

Data from the consulting firm *Nielsen Sports* shows that 66% of the global population is interested in...

One less sport for women, a rapidly expanding market that demands professional managers.

I maintain that athletes who apply academic segmentation concepts are able to capture slices.

larger investments. The strategy I propose consists of converting the follower base.

in a qualified community, in which the athlete provides technical guidance. This level of

Qualified influence is the main driver for securing long-term *endorsement* contracts.

duration, especially in the health and *wellness sector*.

In my theoretical practice, I observe that competitive differentiation in volleyball is no longer restricted to...

It's not about vertical reach, but rather about the unique trajectory communicated through *storytelling*.

By sharing training and academic development processes, we create a density of

A brand that generates emotional identification. This connection is what sustains its commercial value, even

in transition cycles or during periods of physical recovery. The academic literature corroborates my...

argument that a brand is the set of perceptions that persist in the consumer's mind.

even after the final whistle of the match.

I consider the quantitative analysis of digital engagement a critical variable in engineering.

Financial management of modern sports contracts. Specialized agencies use metrics of

Brand awareness and organic reach to price the intangible value of professionals.

during global transfer windows. I note that high-level institutions already include in their

budgets the potential to attract new investors that a professional "master brand"

It adds value to the collective project. Branding, from this perspective, is an application of market intelligence.

aimed at extracting maximum financial value.

I conclude this section by reiterating that Strategic Branding acts as a reputational shield against

Image crises. A brand image based on technical values generates what theory defines.

as "brand advocates": partners who defend credibility in the eyes of the public.

Continuous investment in institutional communication ensures the perception of excellence.

remain stable throughout the entire competitive season. The dominance of the Attention Economy.

In my analysis, this is the watershed moment between operational performance and the consolidation of a...

global authority in sports.

## 2. Relationship Marketing and Management of Transnational Communities

Relationship marketing focuses on creating lasting connections, a concept I apply to relationships.

Direct connection between the athlete, their fans, and their business partners. For professionals with established careers.

Internationally, I argue that the management of this relationship must necessarily be transcultural and bilingual.

to reach the largest consumer markets. Technology allows us to maintain relevance in

Multiple time zones simultaneously, using global communication as a facilitator of

expansion. I consider building a loyal database to be the most resilient asset one can have.

A high-performing professional can manage this.

Studies on consumer behavior indicate that engagement with the individual figure

The athlete's engagement tends to be, in quantitative terms, greater than their engagement with the club or league.

I propose that athletes who interact strategically establish a cycle of reciprocity.

Based on Social Exchange Theory. The greater the perceived value delivered (knowledge).

(technical and behind-the-scenes), the greater the loyalty of the digital community. This loyalty is, ultimately,

which ensures high conversion rates for partner brands of sporting goods and

supplementation.



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In my methodology, community management requires the use of data analysis tools. To refine the tone of voice according to the geographic region. To understand the audience's preferences. It allows you to filter business partners that resonate with the values of the target audience, avoiding... Image erosion. Academic marketing teaches me that brand authority is built on... The intersection between technical competence and social relevance. The professional becomes a channel for Direct communication, eliminating intermediaries and dramatically increasing efficiency. advertising for global brands.

I note that the "Influencer Marketing" segment has reached record financial levels, with Coordinated postings surpass fixed salaries in national leagues. I argue that specialization In related niches, such as sports biotechnology, it allows for diversification of revenue streams. off-harvest. The content strategy I describe should operate according to the logic of the funnel of Marketing: attracting followers through technical performance and retaining them through intelligence. Academic engagement becomes a KPI (key performance indicator) as vital as... Attack success rate.

Another factor that I consider crucial is the synergistic management between the personal brand and the company brand. employing institution or club. Athletes with strong positioning leverage the visibility of their clubs, creating a co-branding environment with mutual benefits. Marketing of The relationship establishes that long-term success depends on harmony between all its links. of the sports ecosystem. When I realize that the professional is treated as a strategic asset. Through the organization, I notice that its bargaining power in salary negotiations is expanding. considerably.

I conclude this section by reinforcing that the development of global communities is an exercise in Consistency and authenticity. Professionals who invest in social responsibility solidify a This image of high personal governance is attractive to the capital markets. Institutional investors who prioritize ESG (*Environmental, Social, and Governance*) criteria . in their sponsorship strategies. The established digital community is, in my thesis, the foundation of Support for the brand's expansion into international markets in the future.

### 3. Strategic Repositioning: From NCAA to Global Professionalism

In my research on careers, I've noticed that the transition between the training environment... The university system and the elite professional market demand a profound restructuring. In systems Like the NCAA, individual image is often subordinated to the values of the institution. educational. Upon entering the global market, I maintain that the athlete must regain autonomy over





your business and digital identity. This phase requires a change of tone: from a focus on "learning" and development" to focus on "delivering results and high-performance leadership".

The science of Career Marketing identifies that the initial years after graduation are crucial for... Consolidation of the "brand DNA". I believe that professionals with higher academic training... In international markets, they bring a competitive advantage associated with adaptability and resilience. Based on my studies, I propose that the new positioning quantify this versatility as an asset. intangible aspects of sponsorship proposals. The ability to perform under pressure in different Knowledge of sporting cultures and languages becomes a hallmark of corporate competence. NCAA data indicates that the rate of transition to professionalism in women's sports... This has been increasing with the creation of new global leagues, which requires greater marketing preparation. I argue that those with a theoretical foundation in business have an advantage in to understand that technical talent is only one component of the equation. The professional market This requires meticulous management of image rights and name licensing agreements. Knowledge Academic protection for professionals stems from the protection of poorly structured contracts. guaranteeing property security.

The "Migration Branding" strategy, which I am analyzing, proposes that the athlete transfer prestige. Academic achievements to validate your authority in the professional market. Use metrics of Past performance, as "social proof," helps build immediate credibility with the audience. New fans and managers. Transition marketing focuses on maintaining ties with markets. international markets while expanding into the domestic market. This overlap of audiences It increases the perceived value for brands that aim to export products and services. I consider managing expectations and updating long-term goals vital for... To maintain the confidence of institutional investors. During the repositioning, I argue that... Professionals should update their visual language to reflect a high-end executive standard. Subtle evolution is crucial for her to be respected as a technical leader on the court and as... business partner outside of it. Academic training in Marketing allows this process It should occur methodically, without relying exclusively on external agencies.

The model transition is the opportune moment for the definitive institutionalization of the personal brand. through proprietary channels. This involves domain registration and the professionalization of all The fronts of contact with the press and sponsors. Athletes who fail to mature their Communications run the risk of premature financial stagnation. Transitional Branding is, therefore, the foundation that transforms academic record into sporting prestige and profitability sustainable over the decades.



#### 4. Sponsorship Management and ROI Metrics in Women's Sports

I've been following the shift in fundraising in volleyball from a "support" model.

"Welfare-based" system to a rigorous system based on ROI (*Return on Investment*). Sponsors

Contemporary societies demand analytical reports that prove the impact of the association in terms of...

of reach and sales conversion. I maintain that mastering Strategic Marketing enables...

The athlete engages in technical dialogue with corporate marketing directors. Modern sponsorship, in

In my definition, it's a business partnership focused on tangible profits.

Elite athletes use *Business Intelligence* tools to monitor the effectiveness of their

campaigns, which I consider essential for market valuation. Metrics such as Value

Advertising Equivalent (AVE) demonstrates the savings the brand achieves by investing in the athlete.

comparison with traditional channels. When we present data that proves the generation of

Millions of organic impressions justify significant contract increases. The science of

In my analysis, data is the ultimate tool for valuing intellectual capital.

sporty.

The global sponsorship market in women's sports is projected to reach record figures with...

The entry of major technology brands. To capture part of this flow, I propose that the athlete

Act as a manager of your own assets, creating modular sponsorship packages. This includes everything from...

From digital activations to corporate lectures on leadership and resilience. The diversification of

A service portfolio increases financial robustness and reduces dependence on one-off results.

On the court, ensuring stability.

*Co-branding* theory suggests that the union between two strong brands enhances the perception of...

The value of both to the end consumer. I argue that the professional should be rigorous in the selection.

of partners, opting for brands whose values are aligned with its ethical positioning.

Inconsistent associations can undo years of building a personal brand reputation.

Strategic Marketing teaches how to conduct pre-contractual brand audits, ensuring that the

The sponsoring company reinforces the athlete's prestige.

Beyond monetary contracts, I consider the management of sponsorships in technology and bioscience.

fundamental for maintaining athletic performance. The professional management of these

The contracts ensure access to state-of-the-art supplementation and medical support without burdening the cash flow.

Personal expenses. In professional volleyball, where physical maintenance costs are high, the

Efficiency in management is a key differentiator for sustainability. Mastering return metrics.

It transforms sponsorship into a profitable investment for both parties.

In my view, sponsorship management requires an "athlete-executive" profile, capable of organizing...

Delivery schedules and results meetings. High-level commercial success does not stem from... not just fortuitous factors, but the result of rigorously executing an evidence-based marketing plan. scientific. The professionalism demonstrated outside the game environment is what guarantees respect from international corporate market, raising the level of professionalism across the entire segment.

## 5. Career Sustainability and the Post-Athlete Renewal Cycle

Strategic planning for an athletic career should include the transition to the professional market. Management after the end of the active competitive phase. The Product Life Cycle Theory can... To be transposed to our reality: after the peak of maturity, motor decline is a variable, but A personal brand can enter a cycle of perpetual renewal. Athletes who invest in training Advanced academics are building the cognitive infrastructure for a "Second Career". Marketing acts as the driver of this transition to the executive world. Studies on the retirement of elite athletes reveal that early brand strengthening... Personal positioning mitigates the risks of identity loss and financial instability. As an intellectually and strategically-minded professional, this allows for a smooth transition to roles in... Sports management or impact entrepreneurship. Long-term branding focuses on Leadership and strategic attributes that are independent of biological youth. I maintain that... Building this legacy of succession must begin years before the last scheduled official match. The sports management market demands professionals with practical experience in the field, combined with A rigorous mastery of administrative theory. The career path of professionals who combine technical practice with... International specialization positions them as preferred candidates to lead federations and Large brands. Transition Marketing converts "performance capital" into "capital" "Intellectual management." Human resources data shows that former athletes with academic training They exhibit executive promotion rates 30% higher in the private sector. In my thesis, the creation of intellectual property assets, such as training methodologies, is discussed. or books on competitive mindset, constitutes a long-term residual income strategy. Digital branding allows you to monetize the tactical knowledge accumulated over decades after the... end of physical performance. This diversification is what guarantees financial stability, preserving The standard of living achieved. Personal marketing is, fundamentally, a retirement system. based on credibility and technical expertise. Personal governance includes managing one's digital biography to ensure that their future trajectory does not... be compromised by past inconsistencies. Academic marketing emphasizes the need of "Brand Curation," keeping professional profiles updated and aligned with the market of

Capital and sports management. Modern professionals must be the guardians of their own history. Digital, projecting an image of integrity. Success in the post-career transition is a testament to this. The end result of the effectiveness of strategic management initiated in youth. The legacy of an elite professional is measured by their contribution to the evolution and Professionalization of your sport. By using our influence to promote marketing. And through the structuring of business in volleyball, we contribute to the appreciation of the entire ecosystem. Career sustainability is a commitment to continuous excellence, in which the end Physical performance marks only the beginning of a new phase of strategic leadership and lasting global influence.

## 6. Institutional Branding and the Industrialization of Women's Volleyball

Strengthening the individual brands of female athletes is the driving force behind branding. institutional growth of leagues and clubs worldwide. In the Brazilian context, the growth of National competitions depend on the ability of their participants to generate sufficient commercial value. to attract international investors. Academic marketing suggests that leagues with athletes and Strong brand positioning gives them greater bargaining power when negotiating rights. transmission. The relationship between individual and collective branding is, in my analysis, symbiotic and exponential. Statistical data proves that interest in sports is growing in proportion This is directly related to the popularity of its main exponents outside the playing courts. Women's volleyball Global has recorded a significant increase in media rights revenue in recent cycles. Olympic Games, driven by digitalization. This demonstrates the professionalization of the image of Athletes directly impact the financial health of national federations. I maintain that the athlete Modern should be understood as a strategic partner of the league, participating in the generation of The value of the entertainment product. Institutional *Co-Branding* Theory analyzes how a professional's reputation confirms the The seriousness and credibility of a tournament in the eyes of the public. When athletes with training Rigorous academic pursuits and international careers are consolidating into a league, signaling to the market that The environment is structured based on ethical guidelines. This perception attracts sponsors. Capital markets that avoid scenarios of institutional amateurism. The athlete's image works. as a seal of quality that protects the competition against perceptions of instability. In my analysis, the use of *Big Data* by federations to monitor brand reach... Individual businesses can sell more profitable commercial packages. Clubs can optimize the value of...

Their sponsorships will prove that their players have massive organic engagement on social media. Transnational companies. Knowledge of marketing allows the professional to understand her role as a central cog in the digital economy. It ceases to be merely a technical executor and becomes- She is a vital brand ambassador for the demographic expansion of the sport. The industrialization of sport also demands crisis management and the protection of mental health, as well as... Fundamental pillars of the brand. Resilient brands are built on foundations of well-being. Biopsychosocial and integrity-based. Strategic Marketing in institutions should promote policies that protect the image of female athletes against abuse on digital platforms. I advocate for a league Sustainable living is that which values its human assets, ensuring the brilliance of personal brands. be preserved against the erosion resulting from poor institutional management. The union between driving talent and marketing intelligence transforms volleyball into a product of World-class competitive entertainment. The future of women's sport lies in the leadership of... The athletes themselves are participating in this industrialization process, using branding as a tool for the Financial autonomy. The modern game is played with physical excellence, but it is won with... Strategic intelligence and brand authority. The 21st-century volleyball professional is, above all... In short, a manager of her own legacy and its global socioeconomic impact.

## Conclusion

The academic research I developed in this article confirms that personal branding constitutes an asset. More strategic and resilient for elite professionals in contemporary volleyball. The application The rigorous principles of marketing theories and mastery of Attention Economy metrics allow that The career transcends motor performance, consolidating a technical authority capable of withstanding challenges. subject to fluctuations in the global sports market. Athletic excellence serves as the primary driving force. visibility is key, but it is the strategic governance of branding that converts this attention into... heritage sustainability. The engagement of transnational communities has proven to be the competitive differentiator for attracting Institutional capital driven by ROI, shifting women's sport away from a logic of Passive sponsorship for a business logic. The construction of authentic narratives and Based on data, it protects the public image, generating loyalty among consumers and Financial protection for investors. The elite environment demands that the professional understands the... A symbiosis between on-court success and digital brand equity, using technology as... multiplier of systemic relevance.



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The transition between the international training model and global professionalism is configured as a decisive moment of identity and commercial repositioning. The academic basis. It acts as a quality differentiator that conveys sophistication and resilience, facilitating the... Entry into high-value-added corporate markets. Professional transition branding. The athlete's trajectory allows her to be perceived as a solutions manager and a partner. A reliable business solution for leading organizations worldwide. From a financial perspective, the implementation of performance metrics in image asset management ensures the sustained profitability of the individual professional structure. Compliance with the Ethical guidelines and the pursuit of social impact elevate the professional's standing in society. civil and the main regulatory bodies of world sport. Commercial success at a senior level. It stems from the methodical execution of a marketing plan that highly values intellectual capital. Regarding the physical ability to consistently deliver on the court. The convergence between individual branding and the institutional strengthening of competitions creates an environment of accelerated growth for the entire women's volleyball sector. Athletes with milestones. Stronger models attract financial investments that subsidize the infrastructure and promotion of the sport. Generating systemic benefits for future generations of female players. The definitive professionalization. The success of the area depends on training female managers who occupy leadership positions and lead the marketing efforts. A sports-oriented approach with academic rigor and an ethical market vision. Career longevity and succession planning are becoming the ultimate test of... The strength of a personal brand built over the years. Investment in specializations and Master's degrees earned during working life prepare the ground for a smooth transition to executive positions. where the prestige gained transforms into legitimate corporate authority. Marketing is, therefore, the instrument for immortalizing a professional career, ensuring that the technical legacy and intellectual pursuits remain profitable and influential long after competitive performance has ended. The future of high-performance women's volleyball belongs to the professionals who operate under the Non-negotiable pillars of technical, academic, and market integrity. The synthesis between mastery Sports and strategic branding intelligence define the new paradigm of global excellence that I advocate in my research. It is imperative that institutions and athletes recognize this in management. From the image, the key to economic autonomy and the definitive recognition of volleyball as socioeconomic value potential. This scientific approach elevates sport to a new level of sophistication, proving that... Academic discipline is the fuel that drives sporting and financial success. Through this In this analysis, I aim to demonstrate that the modern professional must be a power jumper. grounded in biomechanics, and a manager who is an expert in the engineering of personal branding.



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The end of a competitive cycle marks only the beginning of a new phase of relevance and success, in which the personal brand remains vibrant, influential, and sustainable for decades to come.

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